



Guiding Principles

We invite Post-Secondary Institutions (PSIs) and associated community partners to review and sign onto these Guiding Principles as a commitment to work collaboratively towards the below mission, vision and objectives.

Background

The CMVF3C is a consortium of PSIs and associated community partners committed to advancing Military, Veteran & Family Connected Campuses (MVFCs) in Canada and beyond. The consortium is enabled by the Canadian Armed Forces (CAF), Veterans Affairs Canada (VAC), Military Family Services (MFS). A collaborative and systematic approach aims to build the capacity, sustainability and growth of a network of PSIs contributing to the academic success of students and their well-being, enriched campuses and communities, and relevant global innovations.

The CMVF3C Terms of Reference (ToR) (Appendix A) outlines the ways in which members of the CMVF3C will work together to accomplish the objectives envisioned and defined by members. The ToR also delineates the groups' shared expectations, roles, and responsibilities and serves as the Standard Operating Procedure for the CMVF3C.

Mission

To create a consortium that fosters ongoing collaboration and knowledge translation among PSIs, CAF, VAC, MFS, military & Veteran-supporting organizations, and associated community partners committed to advancing MVFCs in Canada and beyond.

Vision

The CMVF3C is recognized as a key national enabler for leveraging post-secondary education as a transforming force for those who may serve, serve, have served and their families. The CMVF3C maximizes effective engagement and exchange of evidence-informed practices, policies and programs across PSIs, CAF, VAC, MFS, military & Veteran-supporting organizations, and associated community partners committed to advancing MVFCs.

Principles

- Military member, Veteran and family centric
- Collaborative
- Evidence-based
- Equitable, diverse and inclusive, promoting a wide variety of access for members, those transitioning, and their families
- Culturally competent
- Trauma-informed and strengths-based



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Objectives

- Growing, promoting and sustaining the CMVF3C initiative
- Building a community of practice (e.g., broadening partnerships, facilitating access, sharing data and best practices - including by registering with the CAF National Resource Directory, and supporting the VAC National Veterans Employment Strategy and MFS services and supports)
- Facilitating knowledge translation (e.g., knowledge mobilization hub, monthly meetings, symposia)
- Supporting PSIs in becoming more military, Veteran and family-connected
- Engaging with researchers, policy makers, service providers, government leaders, persons with lived experience (PWLE), families, and other partners, nationally and internationally to coordinate and minimize duplication through alignment of efforts

Guiding Principles and Terms of Reference

We, the undersigned, hereby acknowledge that we have reviewed and fully understand the Guiding Principles and the CMVF3C Terms of Reference. We affirm our intent to follow these principles in our relevant activities and operations.

By signing below, we confirm our support of the mission, vision, and principles of the CMVF3C, and pledge to work collaboratively towards the objectives.

This document is not a contract creating legal and financial obligations between the parties. It is solely designed to facilitate the development of mutually beneficial and collaborative initiatives.

Institution Name: Pan-Canadian Consortium on Admissions & Transfer (PCCAT)

Authorized Representative: Ann Marie Lyseng

Title: Chair, PCCAT

Signature: 

Date: December 19, 2025